

Financial Statements of

**ONGWANADA
DEVELOPMENTAL SERVICES**

Operating as Ongwanada

Year ended March 31, 2025

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
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INDEPENDENT AUDITOR'S REPORT

To the Members of Ongwanada Developmental Services operating as Ongwanada

Opinion

We have audited the financial statements of Ongwanada Developmental Services operating as Ongwanada (the Entity), which comprise:

- the statement of financial position as at March 31, 2025
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. A horizontal line is drawn underneath the signature.

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

June 23, 2025

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Statement of Financial Position

March 31, 2025, with comparative information for 2024

	2025	2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 2,966,991	\$ 1,887,790
Accounts receivable (note 2)	2,276,853	2,280,310
Prepaid expenses	150,986	136,669
Inventories	116,697	133,204
	<u>5,511,527</u>	<u>4,437,973</u>
Restricted assets:		
Board investments (note 12)	5,997,564	6,433,441
Supported individual safekeeping accounts:		
Cash	486,316	483,906
Due from (to) general account	133,158	(26,297)
	<u>619,474</u>	<u>457,609</u>
Capital assets (note 3)	10,057,607	9,022,927
Due from Ongwanada Non-Profit Housing Corporation (note 9(a))	28,661	41,637
	<u>\$ 22,214,833</u>	<u>\$ 20,393,587</u>

	2025	2024
Liabilities, Deferred Contributions and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities (note 4)	\$ 6,577,160	\$ 5,288,438
Deferred revenue	52,199	80,639
Due to (from) supported individual safekeeping account	133,158	(26,297)
	<u>6,762,517</u>	<u>5,342,780</u>
Employee future benefits liability (note 5)	6,846,200	6,582,200
Supported individuals' safekeeping accounts:		
Balances held in trust	619,474	457,609
Deferred capital contributions (note 6)	6,928,369	6,361,812
Net assets:		
Unrestricted deficiency	(3,173,562)	(2,233,364)
Invested in capital assets (note 7(a))	4,054,238	3,706,115
Internally restricted	177,597	176,435
	<u>1,058,273</u>	<u>1,649,186</u>
Contingent liabilities (note 10)		
	<u>\$ 22,214,833</u>	<u>\$ 20,393,587</u>

See accompanying notes to financial statements.

On behalf of the Board:

_____ Member

_____ Member

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Statement of Operations

Year ended March 31, 2025, with comparative information for 2024

	Responsibility of MCCSS	Responsibility of Board	Invested in Capital Assets	Internally Restricted	2025 Total	2024 Total
Revenue:						
Supported individual services:						
Approved funding	\$ 48,818,440	\$ –	\$ –	\$ –	\$ 48,818,440	\$ 47,573,268
Other revenue	2,138,435	–	–	–	2,138,435	1,729,294
Offset revenue and recoveries	2,042,637	2,847,640	–	–	4,890,277	3,754,833
Interest	136,750	571,136	–	1,162	709,048	742,505
Donations	–	6,362	–	–	6,362	4,975
Amortization of deferred capital contributions	–	–	472,765	–	472,765	393,932
Gain on disposal of capital assets	–	–	112,984	–	112,984	8,035
	53,136,262	3,425,138	585,749	1,162	57,148,311	54,206,842
Expenses:						
Developmental care:						
Group Living services (schedule A)	39,516,502	–	–	–	39,516,502	38,478,994
Community Participation services (schedule B)	9,982,153	–	–	–	9,982,153	9,323,405
General administration (schedule C)	4,442,833	–	–	–	4,442,833	2,831,636
Community health services (schedule B)	–	2,819,975	–	–	2,819,975	2,696,250
Amortization of capital assets	–	–	704,834	–	704,834	852,480
Other expense	–	8,927	–	–	8,927	34,797
	53,941,488	2,828,902	704,834	–	57,475,224	54,217,562
Excess (deficiency) of revenue over expenses	\$ (805,226)	\$ 596,236	\$ (119,085)	\$ 1,162	\$ \$(326,913)	\$ (10,720)

See accompanying notes to financial statements.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Statement of Changes in Net Assets

Year ended March 31, 2025, with comparative information for 2024

	Unrestricted	Invested in capital assets	Internally restricted	2025 Total	2024 Total
Balance (deficiency), beginning of year	\$ (2,233,364)	\$ 3,706,115	\$ 176,435	\$ 1,649,186	\$ 1,647,006
Excess (deficiency) of revenue over expenses (note 7(b))	(208,990)	(119,085)	1,162	(326,913)	(10,720)
Net change in investment in capital assets (note 7(b))	(467,208)	467,208	–	–	–
Change in employee future benefits liability (note 5)	(264,000)	–	–	(264,000)	12,900
Balance (deficiency), end of year	\$ \$(3,173,562)	\$ 4,054,238	\$ 177,597	\$ 1,058,273	\$ 1,649,186

See accompanying notes to financial statements.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Statement of Cash Flows

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Cash provided by (used in):		
Operating activities:		
Deficiency of revenue over expenses	\$ (326,913)	\$ (10,720)
Items not involving cash:		
Gains on disposal of capital assets	(112,984)	(8,035)
Amortization of deferred capital contributions	(472,765)	(393,932)
Amortization of capital assets	704,834	852,480
Change in non-cash operating working capital:		
Accounts receivable	3,457	(629,106)
Prepaid expenses	(14,317)	35,356
Inventories	16,507	37,234
Due from Ongwanada Non-Profit Housing Corporation	12,976	(31,601)
Accounts payable and accrued liabilities	1,288,722	(623,322)
Deferred revenue	(28,440)	(22,806)
Due from supported individual safekeeping account	159,455	(244)
	1,230,532	(794,696)
Financing activities:		
Increase (decrease) in deferred capital contributions	111,746	(75,000)
Investing activities:		
Additions to capital assets	(831,938)	(721,825)
Proceeds on disposal of capital assets	132,984	8,035
Disposal (purchase) of investments	435,877	(476,103)
	(263,077)	(1,189,893)
Increase (decrease) in cash and cash equivalents	1,079,201	(2,059,589)
Cash and cash equivalents, beginning of year	1,887,790	3,947,379
Cash and cash equivalents, end of year	\$ 2,966,991	\$ 1,887,790

See accompanying notes to financial statements.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements

Year ended March 31, 2025

Ongwanada Developmental Services (the “Organization”) was incorporated without share capital under the Ontario Corporations Act on November 23, 1945. The Organization is principally involved in providing support services to citizens with development disabilities in the rural and urban communities of South Eastern Ontario. The Organization is a registered charity under the Income Tax Act (Canada) and, accordingly, is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met. On November 24, 2023, the Organization whose former name was Ongwanada Hospital amended its Articles of Incorporation and changed its legal name to Ongwanada Developmental Services.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook – Accounting.

(a) Revenue recognition:

The Organization follows the deferral method of accounting for contributions which include donations and government grants.

Under various Province of Ontario Acts and Regulations thereto, the Organization is funded primarily in accordance with budget arrangements established by the Ministry of Children, Community and Social Services (the “Ministry”) or “MCCSS”. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect agreed arrangements approved by the Ministry with respect to the year ended March 31, 2025.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

Other supported individual revenue is recognized when the goods are sold or the service is provided.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

(b) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and short-term deposits which are highly liquid with original maturities of less than three months.

(c) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

(d) Inventories:

Inventories are valued at the lower of cost and replacement cost.

(e) Capital assets:

Purchased capital assets are recorded at cost. Repairs and maintenance costs are charged to expense as incurred. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Organization's ability to provide services, its carrying amount is written down to its residual value.

Capital assets are amortized on a straight-line basis using the following annual rates:

Asset	Rate
Buildings and its components	40 years
Furniture and equipment	5 years
Vehicles	10 years

The costs incurred for major capital projects are classified separately as construction-in-progress until the project is complete. When complete, the costs are transferred to the appropriate capital asset category.

(f) Compensated absences:

Compensation expense is accrued for all employees as entitlement to these payments is earned, in accordance with the Organization's benefit plans for vacation and sick leave.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

(g) Employee future benefits:

The Organization uses the immediate recognition approach to account for its defined benefit plans. The Organization accrues its obligations under the defined benefit plans as the employees render the services necessary to earn the non-pension post-retirement benefits. The cost of non-pension post-retirement benefits earned by employees is actuarially determined using the projected benefit method pro-rated on service, which incorporates management's best estimate of future salary levels, other cost escalation, retirement ages of employees and other actuarial factors. The measurement date of the accrued benefit obligation coincides with the Organization's fiscal year. Actuarial gains (losses) that arise from changes in actuarial assumptions used to determine the accrued benefit obligation are recognized in the statement of changes in net assets.

The Organization is an employer member of the Healthcare of Ontario Pension Plan, which is a multi-employer, defined benefit pension plan. The Organization has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles.

The most recent regulatory funding valuation of this multi-employer pension plan conducted as at December 31, 2024 disclosed actuarial assets of \$123 billion with accrued pension liabilities of \$113 billion, resulting in a surplus of \$10 billion. This filing valuation also confirmed that the plan was fully funded on a solvency basis as at December 31, 2024 based on the assumptions and methods adopted for the valuation.

(h) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant estimates subject to measurement uncertainty include the employee future benefits liability. Actual results could differ from those estimates.

(i) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Organization has elected to subsequently carry its investments at fair value.

Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada

Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

(i) Financial instruments (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Organization determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

2. Accounts receivable:

	2025	2024
Trade receivables	\$ 1,276,509	\$ 1,281,727
Harmonized sales tax	330,030	303,360
Passport program receivables	105,421	532,666
Others	1,096,794	285,672
	2,808,754	2,403,425
Less: allowance for doubtful accounts	531,901	123,115
	\$ 2,276,853	\$ 2,280,310

3. Capital assets:

			2025	2024
	Cost	Accumulated amortization	Net book value	Net book value
Land	\$ 911,723	\$ –	\$ 911,723	\$ 911,723
Buildings and its components	20,702,247	12,536,176	8,166,071	7,278,164
Furniture and equipment	3,570,302	3,570,302	–	–
Vehicles	2,456,433	1,476,620	979,813	833,040
	\$ 27,640,705	\$ 17,583,098	\$ 10,057,607	\$ 9,022,927

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

3. Capital assets (continued):

Cost and accumulated amortization of capital assets at March 31, 2024 amounted to \$25,934,145 and \$16,911,218, respectively.

Capital assets have been reviewed for full or partial impairment and management has determined there are no impairment losses to be recognized during the year (2024 - \$Nil).

4. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$732,288 (2024 - \$865,608), which includes amounts payable for harmonized sales tax and payroll-related taxes.

5. Employee future benefits:

The Organization provides extended health care, dental and life insurance benefits to its employees. An independent actuarial study of the employee future benefits has been undertaken. The most recent valuation of the employee future benefits was completed as at March 31, 2023, with an extrapolation effective at March 31, 2025.

At March 31, 2025, the Organization's accrued benefit obligation relating to post-retirement benefit plans is \$6,846,200 (2024 - \$6,582,200).

The significant actuarial assumptions adopted in estimating the Organization's accrued benefit obligation are as follows:

	2025	2024
Discount rate for calculation of accrued benefit obligation	4.90% per annum	4.90% per annum
Discount rate for calculation of net benefit costs	4.60% per annum	4.90% per annum
Salary escalation	2.5% per annum	2.50% per annum
Dental benefits escalation	5.0% per annum	3.00% per annum
Health benefits escalation	5.60% for 2023-2027, decreasing annually to an ultimate rate of 3.57%	5.60% for 2023-2027, decreasing annually to an ultimate rate of 3.57%

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada

Notes to Financial Statements (continued)

Year ended March 31, 2025

5. Employee future benefits (continued):

Information with respect to the Organization's post-retirement obligations is as follows:

	2025	2024
Accrued benefit obligation, beginning of year	\$ 6,582,200	\$ 6,595,100
Expense recognized for the year	533,300	522,700
Re-measurement items due to actuarial losses	228,400	–
Benefits paid for the year	(497,700)	(535,600)
Accrued benefit obligation, end of year	\$ 6,846,200	\$ 6,582,200

6. Deferred capital contributions:

Capital assets:

Deferred capital contributions related to capital assets represent the unamortized amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations.

	2025	2024
Balance, beginning of year	\$ 6,361,812	\$ 6,834,044
Additional contributions received	1,151,138	–
Disposals of deferred capital contributions	(111,816)	(3,300)
Less: amount applied toward current operations	–	(75,000)
Less: amortization of deferred capital contributions	(472,765)	(393,932)
Balance, end of year	\$ 6,928,369	\$ 6,361,812

The balance of deferred contributions for capital assets consists of the following:

	2025	2024
Unamortized capital contributions used to purchase	\$ 6,003,369	\$ 5,316,812
Unspent contributions	925,000	1,045,000
	\$ 6,928,369	\$ 6,361,812

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

7. Investment in capital assets:

(a) Investment in capital assets is calculated as follows:

	2025	2024
Capital assets	\$ 10,057,607	\$ 9,022,927
Amounts financed by:		
Deferred contributions	(6,003,369)	(5,316,812)
	\$ 4,054,238	\$ 3,706,115

(b) Change in net assets invested in capital assets is calculated as follows:

	2025	2024
Excess of expenses over revenue:		
Amortization of deferred capital contributions	\$ 472,765	\$ 393,932
Gain on disposal of capital assets	112,984	8,035
Amortization of capital assets	(704,834)	(852,480)
	\$ (119,085)	\$ (450,513)
Net change in investment in capital assets:		
Purchase of capital assets	\$ 1,871,330	\$ 721,825
Proceeds on disposal of capital assets	(132,984)	(8,035)
Amounts funded by deferred contributions	(1,271,138)	(375,000)
	\$ 467,208	\$ 338,790

8. Pension plan:

Substantially all of the employees of the Organization are members of the Healthcare of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. The Plan specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contributions to the Plan made during the year by the Organization on behalf of its employees amounted to \$2,148,561 (2024 - \$2,061,114) and are included in the Statement of Operations.

Pension expense is based on Plan management's best estimates, in consultation with its actuaries, of the amount, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

8. Pension plan (continued):

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The Plan's 2024 Annual Report indicates the plan is fully funded at 111%.

9. Related entities:

(a) Ongwanada Non-Profit Housing Corporation:

The Organization currently controls Ongwanada Non-Profit Housing Corporation (the "Housing Corporation") by virtue of having common board members. The Board members of the Housing Corporation are also the Executive Committee members of the Organization's Board. In addition, general members of the Housing Corporation are board members of the Organization. The Housing Corporation is incorporated without share capital under the laws of Ontario to provide non-profit housing services and, accordingly, is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met.

The Housing Corporation has not been consolidated in the Organization's financial statements. Financial statements of the Housing Corporation are available upon request. Financial summaries of this unconsolidated entity as at March 31, 2025 and March 31, 2024, and for the years ended March 31, 2025 and March 31, 2024, are as follows:

	2025	2024
Assets:		
Current	\$ –	\$ 13,359
Replacement reserve fund	232,580	208,849
Capital assets	1,256,783	1,414,060
	<u>\$ 1,489,363</u>	<u>\$ 1,636,268</u>
Liabilities and fund balances:		
Current	\$ 188,209	\$ 1,427,419
Long-term	1,068,574	–
Replacement reserve fund	232,580	208,849
	<u>\$ 1,489,363</u>	<u>\$ 1,636,268</u>

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

9. Related entities (continued):

(a) Ongwanada Non-Profit Housing Corporation (continued):

The amount owing from the replacement reserve fund of \$28,661 (2024 - \$41,637) is included in current assets.

	2025	2024
Revenue	\$ 455,768	\$ 476,941
Expense	455,768	476,941
Excess of revenue over expense	\$ —	\$ —

	2025	2024
Cash flows provided by (used in):		
Operating activities	\$ 157,278	\$ 145,667
Financing and investing activities	(157,278)	(145,667)
Increase in cash	\$ —	\$ —

The Housing Corporation follows an appropriate disclosed basis of accounting, under which the following accounting policies differ from those followed by the Organization:

- (i) Amortization of building and equipment is provided at an amount equivalent to the principal repayment of debt rather than being amortized over their useful lives.
- (ii) Capital assets purchased after initial project construction are reported as direct expenses of the replacement reserve fund rather than being capitalized on the statement of financial position and amortized over their useful life.
- (iii) Transfers to the replacement reserve fund are accounted for on the statement of operations, rather than as an interfund transfer on the statement of changes in net assets.

The Organization enters into transactions with the Housing Corporation in the normal course of operations.

The Organization leases certain residential properties from the Housing Corporation on a month-to-month basis. These properties are sublet to clients receiving support services from the Organization on the same terms and conditions.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

9. Related entities (continued):

(a) Ongwanada Non-Profit Housing Corporation (continued):

The Organization provides project management and maintenance services to the Housing Corporation. In return for these services the Housing Corporation paid fees of \$67,260 (2024 - \$67,260) to the Organization.

During the year, the Organization provided temporary financing to the Housing Corporation to offset cash flow delays related to the timing of receipt of operating grants from the Ministry of Children, Community and Social Services. At March 31, 2025, a balance of \$28,661 was receivable from the Housing Corporation (2024 - \$41,637) and is reported on the statement of financial position. The balance has no fixed terms of repayment, is unsecured and is non-interest bearing.

(b) Kingston Regional Hospital Laundry Incorporated:

Kingston Regional Hospital Laundry Incorporated, a corporation incorporated under the laws of the Province of Ontario, provides laundry services, linen replacement, uniforms and other related laundry services to five hospitals in the Kingston region. The Organization exercises significant influence, but not control, over Kingston Regional Hospital Laundry Incorporated.

Kingston Regional Hospital Laundry Incorporated provides laundry services to the Organization based on rates reflecting the costs, expenses and disbursements incurred by them in the normal course of business relating to the provision of laundry services. The Organization contributes toward approved capital improvements and replacement costs incurred by Kingston Regional Hospital Laundry Incorporated. During the year, the Organization paid \$5,371 (2024 - \$4,518) to Kingston Regional Hospital Laundry Incorporated for laundry services.

10. Contingent liabilities:

(a) Reciprocal:

On July 1, 1987, a group of health care organizations, ("subscribers"), formed Healthcare Insurance Reciprocal of Canada ("HIROC"). HIROC is registered as a Reciprocal pursuant to Provincial Insurance Acts, which permits persons to exchange with other persons reciprocal contracts of indemnity insurance. HIROC facilitates the provision of liability insurance coverage of health care organizations in the provinces of Ontario, Manitoba, Saskatchewan and Newfoundland. Subscribers pay annual premiums, which are actuarially determined, and are subject to assessment for losses in excess of such premiums, if any, experienced by the group of subscribers for the years in which they were a subscriber. No such assessments have been made to March 31, 2025.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

10. Contingent liabilities (continued):

(a) Reciprocal (continued):

Since its inception in 1987, HIROC has accumulated an un-appropriated surplus, which is the total of premiums paid by all subscribers plus investment income less the obligation for claims reserves and expenses and operating expenses. Each subscriber which has an excess of premium plus investment income over the obligation for their allocation of claims reserves and expenses and operating expenses may be entitled to receive distributions of their share of the un-appropriated surplus at the time such distributions are declared by the Board of Directors of HIROC. There are no distributions receivables from HIROC as of March 31, 2025.

(b) General:

The nature of the Organization's activities is such that there may be litigation pending at any time. With respect to claims at March 31, 2025 against the Organization, management believes there are valid defenses and appropriate insurance coverages in place. In the event any claims specifically are successful, management believes that such claims are not expected to have a material effect on the financial position of the Organization.

(c) Employment matters:

During the normal course of operation, the Organization is involved in certain employment related negotiations and has recorded accruals based on management's estimate of potential settlement amounts where these amounts are reasonably determinable.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

11. Financial risk and concentration of risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Organization will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Organization manages its liquidity risk by monitoring its operating requirements. The Organization prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

As at March 31, 2025, the Organization has a working capital deficiency driven by post-pandemic operating pressures and the repeal of Bill 124. The Organization maintains sufficient financial arrangements to support ongoing operations including a positive cash balance and are in the process of negotiating a line of credit facility.

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Organization is exposed to credit risk with respect to accounts receivable and investments. The Organization assesses, on a continuous basis, accounts receivable and investments for impairment. The Organization provides for any amounts that are not considered collectible in an allowance for doubtful accounts as outlined in note 2.

(c) Investment risk:

Risk management relates to the understanding and active management of risks associated with all areas of the business and the associated operating environment. Investments are primarily exposed to interest rate and market risk. The Organization mitigates these risks with an investment policy designated to limit exposure and concentration while achieving optimal return within reasonable risk tolerances.

(d) Market and interest rate risk:

The risks associated with the investments are the risks associated with the securities in which the funds are invested. The value of equity securities changes with stock market conditions, which are affected by general economic and market conditions. The value of securities will vary with developments within the specific entities which issue the securities. The value of fixed income securities will generally rise if interest rates fall and fall if interest rates rise. Changes in interest rates may also affect the value of equity securities.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Notes to Financial Statements (continued)

Year ended March 31, 2025

12. Board investments:

	2025	2024
Money market funds (cost \$622,932; 2024 - \$646,879)	\$ 626,666	\$ 644,782
Equities (cost \$2,464,802; 2024 - \$2,905,375)	2,977,674	3,229,929
Fixed income (cost \$2,321,505; 2024 - \$2,555,661)	2,393,224	2,558,730
	<hr/> \$ 5,997,564	<hr/> \$ 6,433,441

In May 2022, the Board of Directors made the decision to invest funds into Scotia Wealth Management portfolio. Based on the investment strategy developed and approved by the Board of Directors, the funds will be invested and remain in such an investment until a decision is made to use the funds in accordance with Board policy.

13. Comparative information:

Certain comparative information has been reclassified to conform to the financial statement presentation adopted in the current year.

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada
Expenses of Developmental Care (Group Living Services)

SCHEDULE A

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
High support - 24-hour nursing:		
Barclay	\$ 1,124,274	\$ 1,422,672
Elizabeth	963,038	962,971
High support:		
Baxter	992,080	968,712
Sydenham	1,270,075	1,336,886
James	788,303	825,498
Wilson	1,027,508	1,064,571
Respite:		
Henrietta	252,999	34,180
Out of home	3,538	9,158
Low support:		
Dundas	9,917	8,781
Seaforth	783,174	764,092
Inverness	878,593	830,929
Douglas	777,874	767,286
Portsmouth	720,612	663,366
Montreal South	851,160	746,212
Montreal North	336,996	801,767
Mulcaster	788,976	736,306
Prince Charles	747,322	754,185
Richard	871,807	754,626
Church	852,438	826,334
Robinson	804,129	823,260
Cunningham	877,705	809,960
Henry	683,395	604,814
McKeown	837,108	768,357
Grosvenor	943,289	877,834
Muirfield	473,214	7,214
Mowat	798,609	802,918
Clinical:		
Sunnyside complex care home	1,986,883	1,980,319
Gore Road complex care home	1,528,151	1,496,672
Haig Road complex care home	1,576,890	1,607,785
Cassidy Street complex care home	905,505	1,006,797
Home share	1,735,134	1,687,597
Joint Service Agreements	7,989,053	8,128,901
Residential administration and support:		
Administration	2,710,581	1,972,506
Clinical lab	45,106	26,291
Clinical records	535,665	510,765
Dietary	140,761	200,223
Scheduling	512,542	417,093
Transportation	392,098	471,156
	\$ 39,516,502	\$ 38,478,994

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada

Expenses of Developmental Care (Community Participation Services)

SCHEDULE B

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Behavior management	\$ 722,777	\$ 426,591
Community coordinator	87,942	36,838
Client facilitation	486,021	514,009
Clinical services	1,369,227	1,054,055
Community Network of Specialized Care	688,868	686,611
Community participation services - ORC	955,600	895,978
Community participation services - Crescent	1,663,544	1,814,408
Community participation services - Napanee	477,890	289,218
Cytogenetics	120,324	120,324
Housekeeping	375,521	279,947
Hydrotherapy	283,985	332,746
Laundry and linen	10,232	9,624
Maintenance - Balsam Grove	39,504	43,132
Maintenance - Crescent Centre	63,583	168,290
Maintenance - Resource Centre	1,443,473	1,376,429
Medical associates	244,627	181,997
Pharmacy *	2,819,929	2,716,250
Planning and vocational services	209,049	190,286
Psychology	256,342	439,143
Radiology *	46	(20,000)
Social services	431,815	410,860
Volunteer services	51,829	52,049
	\$ 12,802,128	\$ 12,018,785

*Effective April 1, 2016, Pharmacy & Radiology were excluded from Ministry responsibility.

Responsibility of Ministry of Children, Community and Social Services	\$ 9,982,153	\$ 9,322,535
Responsibility of Board	2,819,975	2,696,250
	\$ 12,802,128	\$ 12,018,785

ONGWANADA DEVELOPMENTAL SERVICES

Operating as Ongwanada

Expenses of Developmental Care (General Administration)

SCHEDULE C

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Administration	\$ 1,478,354	\$ 503,757
Financial services	1,191,788	950,274
Human resources	1,042,269	693,444
Management information system	432,952	434,921
Occupational health and safety	297,470	249,240
	<u>\$ 4,442,833</u>	<u>\$ 2,831,636</u>